

# Logframe from a Project Monitoring Perspective

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The logical framework matrix can be summarized for transformational development projects as shown in Exhibit 1.

Exhibit 1 Logframe from a Monitoring Perspective

Summary of planned changes as a hierarchy from immediate outputs to long-term goals	Monitoring/Evaluation (the heart of the system includes indicators and means of verification with s.m.a.r.t. features)	Context Factors that pose a risk to a successful project (describe your assumptions about their effects on project results)
<p>Goal, Purposes (desired impact)</p> <p style="text-align: center;">→</p> <p><i>logical order of causes and effects from the immediate activities to the long-term goal</i></p>	<p>evaluation indicators</p> <p style="text-align: center;">←</p> <p><i>s = specific</i></p> <p><i>m = meaningful quantities and observations</i></p> <p><i>a = achievable (usable) by staff and partners</i></p> <p><i>r = relevant</i></p> <p><i>t = timed</i></p> <p style="text-align: center;">→</p>	<p><i>forces of good and evil are at work in the world; these factors are clues to how the project can be affected; hope lies in the fact that ultimately good will overcome evil</i></p> <p style="text-align: center;">←</p>
Outputs, Activity clusters	monitoring indicators	

- Monthly financial reporting is part of the project monitoring system.

- Staff performance appraisals and reports on staff vacancies are part of the monitoring system.
- Monthly reports, quarterly reports, and annual reports on achievement of planned activities and objectives are part of the monitoring system.

Does the project monitoring system include indicators for key program environment factors and indicators for the essential elements of development that go beyond meeting individual physical needs? Does the monitoring system include indicators for immediate outcomes, intermediate results, and long-term impact? Refine the monitoring system until you can answer these questions with a solid YES!

The purpose of the arrows in Exhibit 1 is to suggest that indicators in the monitoring system are based on the various levels of goals and objectives and the factors in the program environment that should be monitored. As information is collected and analyzed, then goals and objectives or assumptions may be modified.